



Centre for
International
Education and
Research

Dr Chris Williams

c.williams.2@bham.ac.uk



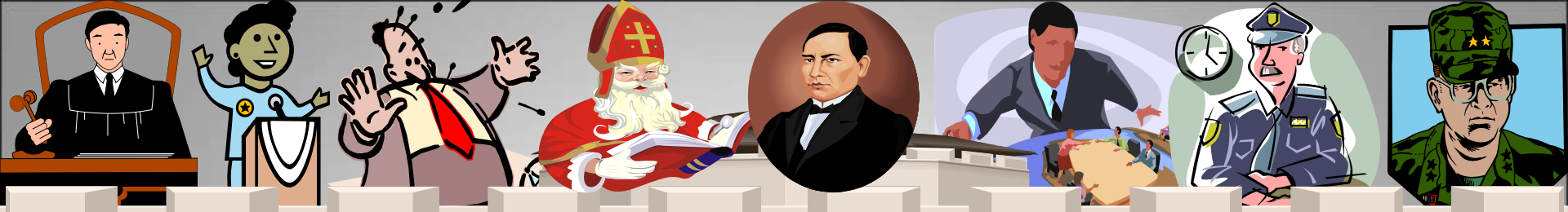
UNIVERSITY^{of} BIRMINGHAM^{U.K.}





**Researching powerful people:
a neglected aspect of
development studies**

"up-system research"



the "poor" "powerless" "disadvantaged"



Development worker...as spy



- Ministry
- Village leaders
- Religious leaders
- Elite networks
- Funders
- Facilitators
- Enemies



“up-system” research
among
“down-system” groups



Colonial research

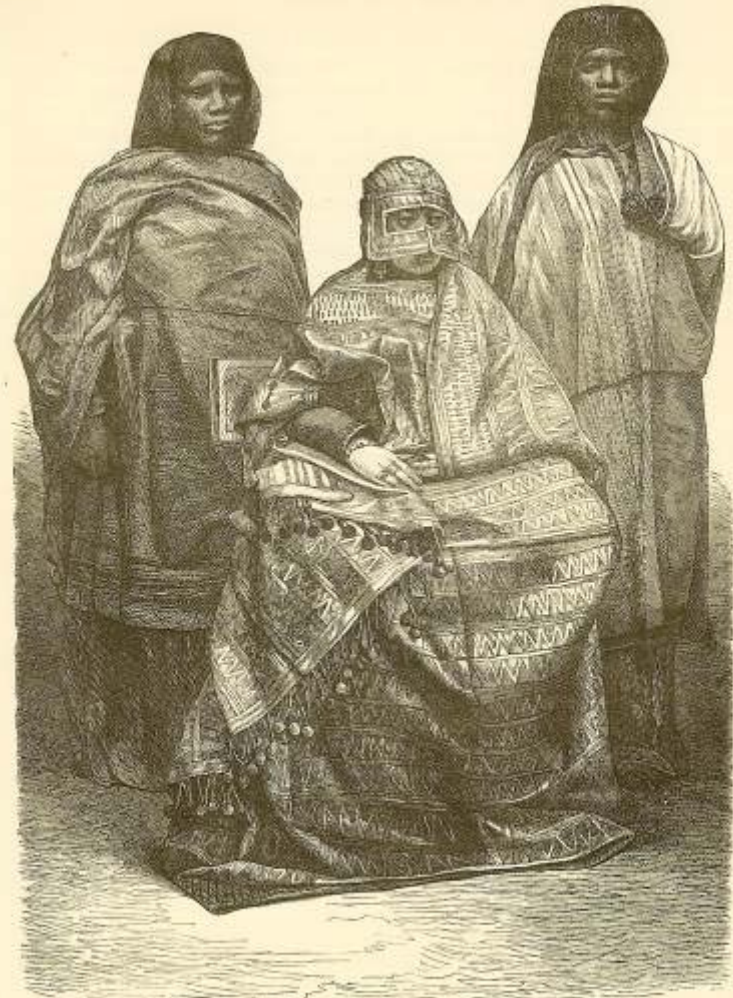


By permission of

[The Minister of Colonies, Belgium]

LOKELE CHIEFS.

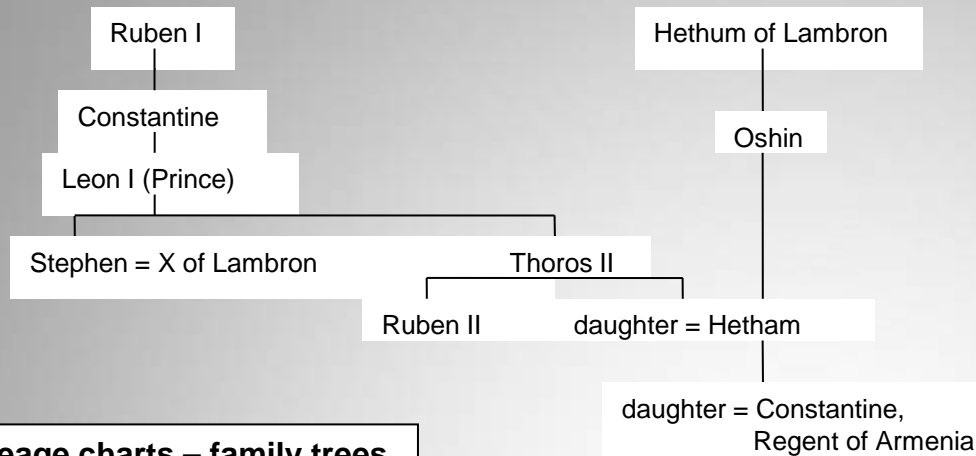
The Lokele tribe occupy the right bank of the Congo about twelve miles below Stanley Falls. These two men are in their gala dresses for a visit. The spears are dress spears, not ordinary fighting weapons; the scales supporting their knives are strips of leopard skin, and the leopard's teeth in their necklaces are supposed to protect them from the leopards that infect the district.



THE CHIEFTAINNESS OF MOHILLA, ONE OF THE COMORO ISLANDS.



2. Chief Coroner of the South.



Lineage charts – family trees

Tribal hierarchies

Akan chieftaincy ()	Role:
<i>Omanhene</i>	Paramount chief
<i>Gyasehene</i>	Personal Secretary
<i>Obaatan</i>	Counsell
<i>Tofuhene</i>	Warri, head of companies
<i>Adontehen</i>	Military, fward
<i>Nkyidom</i>	Military, rear
<i>Nyimfahene</i>	Military, right flank
<i>Benhumhene</i>	Military, left flank
<i>Akyampimhene</i>	Resource sharing
<i>Mankrando</i>	Purification, hygiene
<i>Guantuahene</i>	Sanctuary f people
<i>Nsumankwahene</i>	Oracle, fesight planning
<i>Nkosuohene</i>	Regional development
<i>Entourage</i> Okomfo 'Stool wife' <i>Okyeami</i> 'Queen mother'	Priest(ess) Young girl Linguist, speech-maker Social ganiser



'up-system'

masses

elites

leaders

followers

power

influence
(soft power)

coercion
(hard power)

legitimacy
(authority)

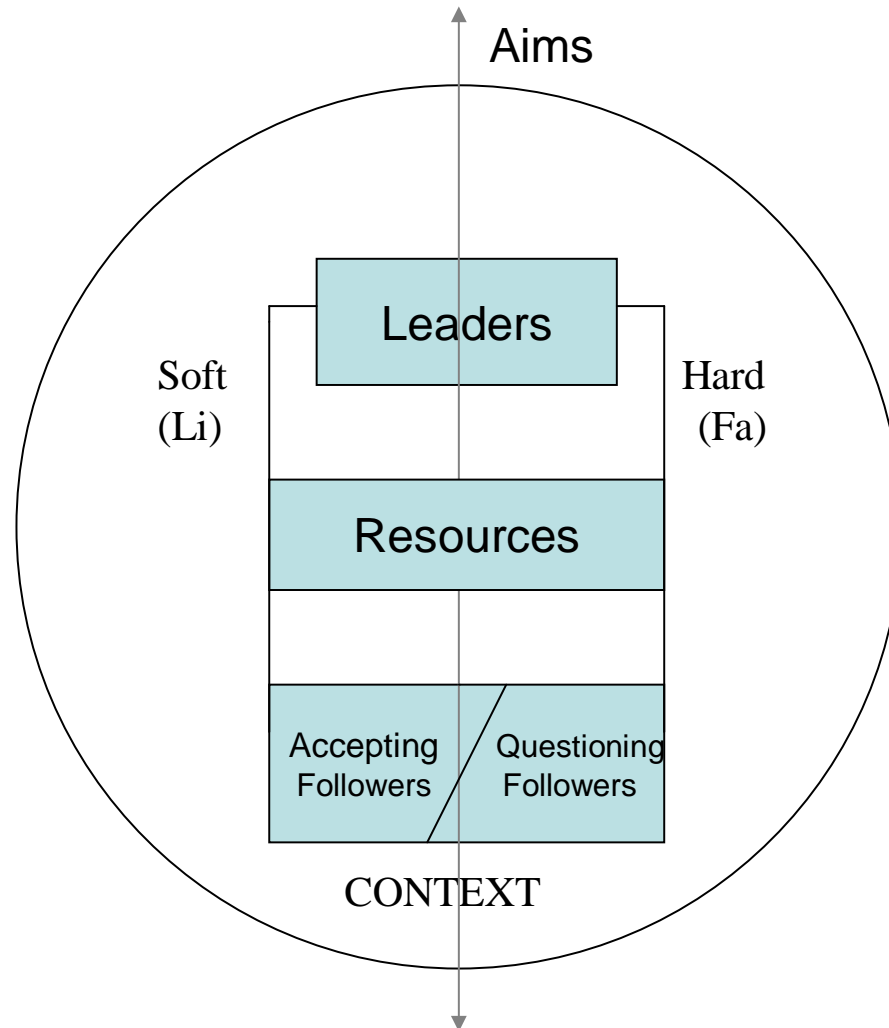
place/domain/population

'down system'

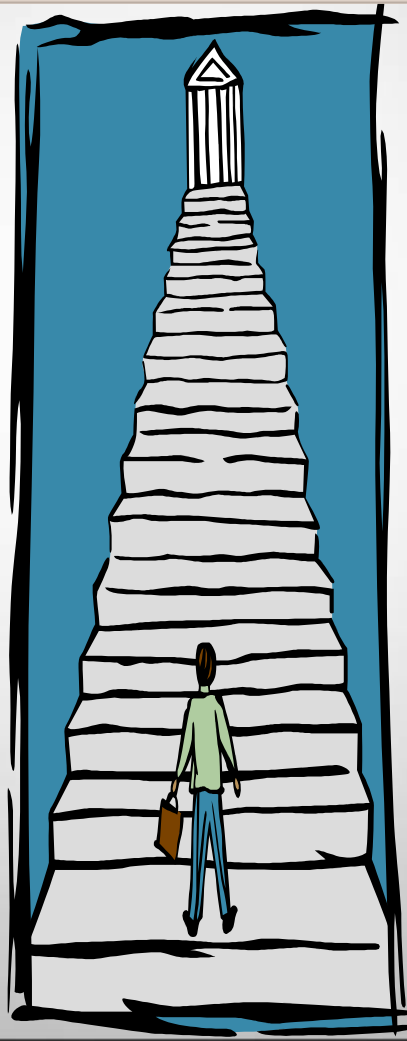
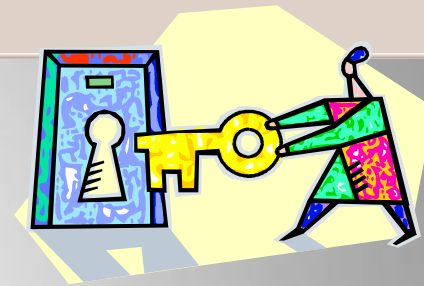
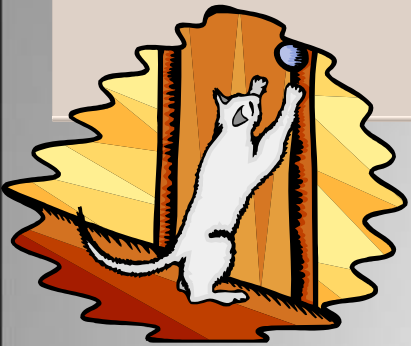


understanding leadership

(Yun-joo Lee)



"access"



"solutions"



up-system
research strategies

“surgical”

planning:

- focus
- purpose
- problematization
- research design
- strategies...



(indirect) secondary analysis



<compare>



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(Note: The courses of action which follow are a preliminary submission suitable only for planning purposes. They are arranged neither chronologically nor in ascending order. Together with similar inputs from other agencies, they are intended to provide a point of departure for the development of a single, integrated, time-phased plan. Such a plan would permit the evaluation of individual projects within the context of cumulative, correlated actions designed to lead inexorably to the objective of adequate justification for US military intervention in Cuba).

1. Since it would seem desirable to use legitimate provocation as the basis for US military intervention in Cuba a cover and deception plan, to include requisite preliminary actions such as has been developed in response to Task 33 c, could be executed as an initial effort to provoke Cuban reactions. Harassment plus deceptive actions to convince the Cubans of imminent invasion would be emphasized. Our military posture throughout execution of the plan will allow a rapid change from exercise to intervention if Cuban response justifies.

2. A series of well coordinated incidents will be planned to take place in and around Guantanamo to give genuine appearance of being done by hostile Cuban forces.

a. Incidents to establish a credible attack (not in chronological order):

- (1) Start rumors (many). Use clandestine radio.
- (2) Land friendly Cubans in uniform "over-the-fence" to stage attack on base.
- (3) Capture Cuban (friendly) saboteurs inside the base.
- (4) Start riots near the base main gate (friendly Cubans).

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~~TOP SECRET~~ ~~SPECIAL HANDLING~~ ~~NOFORN~~

(indirect) documentary



'Operation Northwoods' (1962) U.S.
plan to stage acts terrorism on US
territory, and blame Cuba

(indirect/direct)
remote research
(e-observation)

real-time
internet
relays



(indirect/direct)
remote research
(e-observation)



shadowing

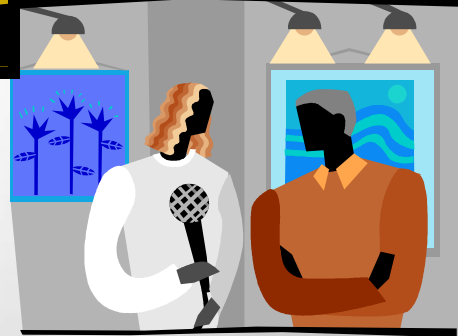


(indirect/direct)
remote research
(e-observation)

**phone-in
programmes**



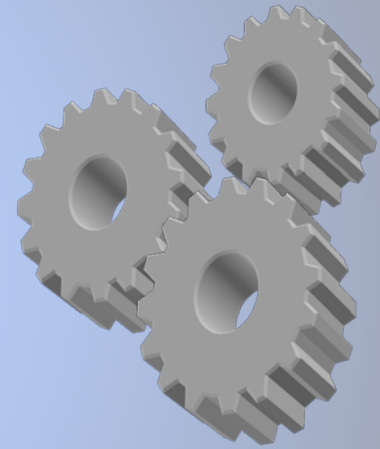
(direct) opportunism



critical process analysis (CPA)

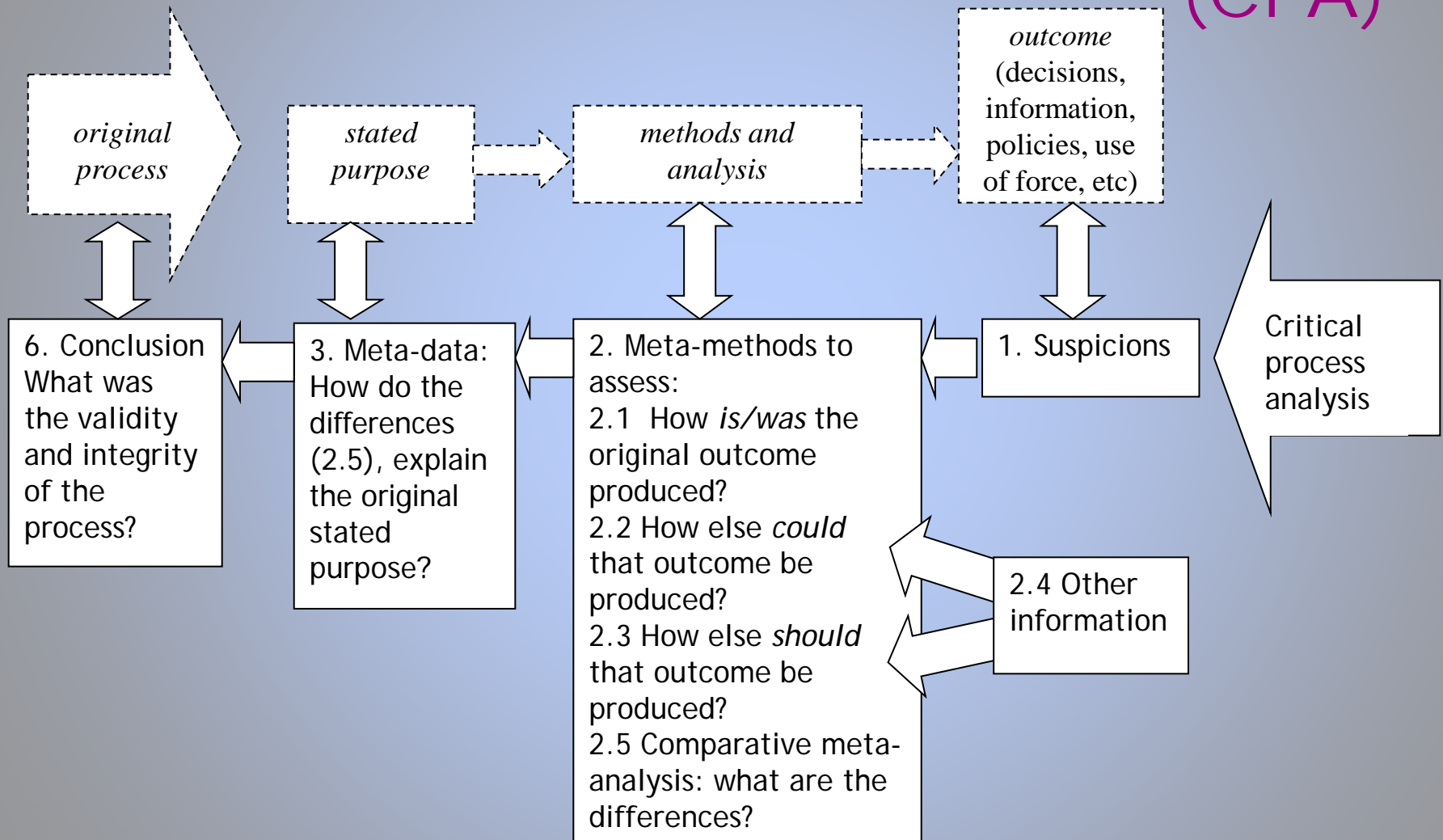
‘process analysis’ – industry - organization

input > process > output



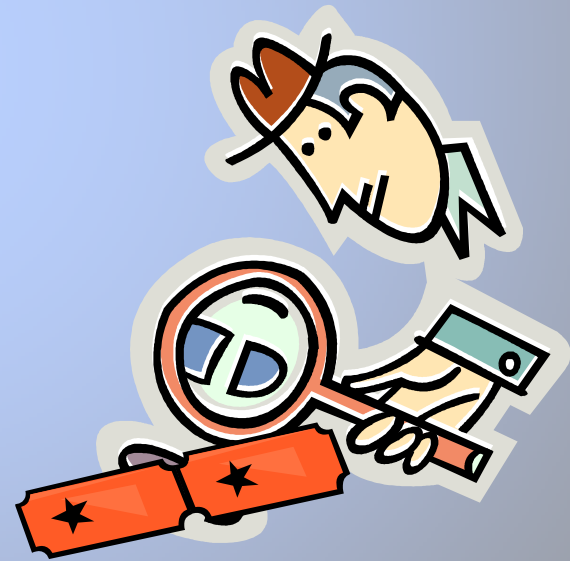
analyse steps in the process to make it
more efficient

critical process analysis (CPA)



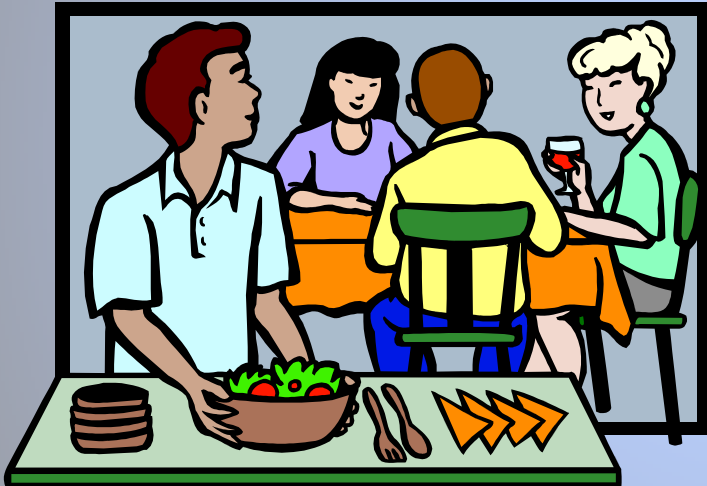
Crime investigation

How it was done? (process)
= “Who done it”



Social protocol

is/was
should
could



is
Iran



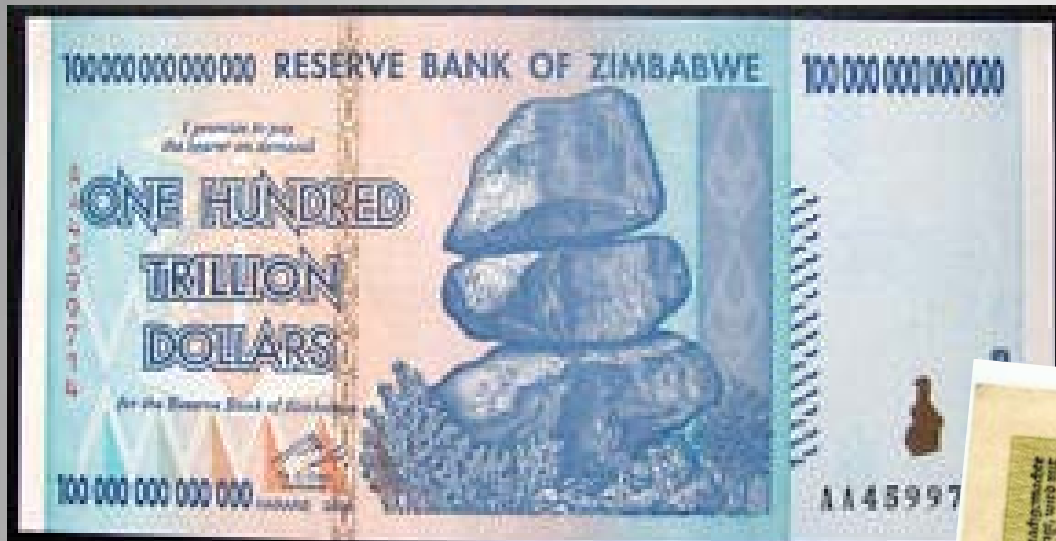
should
Taliban



could
North Korea



Zimbabwe





“halo effect”



is – could – should?

Israel Embassy

On December 27, 2008, after enduring an 8-year-long barrage of **12,000 rockets**... Israel launched a military operation against Hamas in Gaza.

‘Hamas indiscriminately fired over 12000 rockets.’

‘Hizbullah has some 12000 rockets facing our northern border.’

‘The head of Lebanon's Hizbullah movement said his fighters have more than 12,000 rockets they could use to attack northern Israel.’

Could that be a round number?

Could they be counted?

Should have been destroyed?

Should the estimate from Hezbollah be the same as the one from Israeli government?!

Education process

- is/was
- should
- could



كتب تدرس في العراق ؟ BOOKS TAUGHT IN IRAQ





Drafting process :

- main text and summary etc *should* be consistent
- *was* not
- *could* have been

The **Main Text** states:

...Saddam attaches great importance to the possession of chemical and biological weapons...(Chap. 3, para. 5, point 1)

In the **Main Conclusions** the wording was altered to:

Saddam continues to attach great importance to the possession of weapons of mass destruction... (Chap. 3, para.1, conc.2.)

In the **title** and **summary** this becomes: *Iraq's weapons of mass destruction...*

(Para. 8)

Analysis: 'Chemical and biological weapons' become 'weapons of mass destruction', and Saddam's apparent opinion becomes ongoing and current. Hypothetical weapons then become actual weapons in Title and Summary. 'Chemical and biological weapons' (CBW) are not always 'weapons of mass destruction' (WMD). This is clarified by the CIA (2004), and the Iraq Survey Group (2004):

Chemical Weapons and Biological Weapons need to be of a certain size to count as WMD. Single chemical biological artillery rounds would *not* be considered to be WMD, due to the limited damage they could produce.

Had those drafting the Main Text intended the meaning implied by the Main Conclusions, Title and Summary, they **could** have simply written, 'Saddam continues to attach great importance to Iraq's possession of its WMD.'



suspicion – “500,000 - 1,000,000 refugees in Amman”

is – rough estimate



should – 25% more water and sewerage



could – be an overestimate to get funding

“The New York Times had a headline saying there were ‘close to a million’ refugees in Jordan, and the UNHCR estimated 700,000. Jordan’s population is 5.5 million, so an influx of 700,000 would be like 38 million refugees entering America... An influx of say half-a-million would increase Amman’s population by nearly a quarter. “



"research up"

critical process analysis (CPA)

